

Hüttwilen, March 26, 2024

Reference Letter

Hansjörg Müller, General Manager ad interim
 Nüssli (CZ) spol. s r.o.
 08.2023 – 02.2024

As part of the NÜSSLÍ Group, which is a leader in providing temporary and permanent structures for events, fairs, and exhibitions worldwide, Nüssli (CZ) spol. s r.o. has benefited from Hansjörg Müller's experience and leadership during his tenure as Interim General Manager. Our subsidiary in Prague, specializing in interior construction, has experienced operational adjustments and strategic developments under his leadership.

Mr. Müller took over the leadership in a transitional phase and faced the challenge of a vacant CEO position with commitment. He demonstrated competence in the areas of project management, liquidity planning, sales, purchasing, and finance. His tenure from August 2023 to February 2024 was marked by measures to achieve the goals set by the Group Management and to steer the subsidiary onto a new course.

By introducing more efficient processes in project management and improving internal communication channels, Mr. Müller has helped to optimize our workflows. His commitment to sales and his analytical skills in process optimization have made a positive contribution to our development. Under his leadership, the team of Nüssli (CZ) spol. s r.o., consisting of 75 full-time employees, mastered important internal challenges and operated in a highly competitive market environment. As a result of these measures, our subsidiary will achieve an improved result in 2024 compared to the previous year.

Mr. Müller's team building and leadership skills contributed to a motivating work atmosphere and strengthened the corporate culture. His multilingual skills facilitated communication within the international NÜSSLÍ Group.

We value Hansjörg Müller's contribution to Nüssli (CZ) spol. s r.o. highly and thank him for his commitment during his time with us. Based on his performance, we wholeheartedly recommend Mr. Müller as an interim manager.

We wish Mr. Müller all the best in his further professional endeavours and are happy to answer any inquiries.

Andy Böckli



Group CEO

Boban Atanasovski



Head of HR